### Income statement

|  | Reviewed              | Audited            |
|--|-----------------------|--------------------|
|  | year ended            | year ended         |
|  | <b>30 June 2004</b> 3 | 0 June 2003        |
|  | R'000                 | R'000              |
| Revenue  | 397 244               | 464 046            |
| EBITDA before exceptional debt provisions                                |                       |                    |
| and forex movements  | 5 448                 | 10 038             |
| (Loss)/profit on forex   | (739)                 | 989                |
| Depreciation<br>Goodwill amortisation                                    | 2 226<br>81           | 2 979              |
| Exceptional debt provisions  | 5 875                 | 169                |
| · · · · · · · · · · · · · · · · · · ·                                    |                       | 7.070              |
| Operating (loss)/profit<br>Interest received (1)                         | (3 473)<br>3 240      | 7 879<br>4 453     |
| Interest received  | (2 915)               | (5 815             |
|  | (2 913)               | (5 613             |
| Net (loss)/profit before other<br>exceptional items                      | (3 148)               | 6 517              |
| Other exceptional items  | 6 800                 | 0 317              |
|  | (9 948)               | 6 517              |
| Net (loss)/profit before taxation<br>Taxation                            | (1 410)               | 2 143              |
| Net (loss)/profit after taxation   | (8 538)               | 4 374              |
| Outside shareholders' interest   | (8 338)               | 4 3 / 4            |
| Net (loss)/profit attributable to shareholders                           | (8 540)               | 4 369              |
|  | (6 340)               | 4 309              |
| Reconciliation of headline (loss)/earnings                               |                       |                    |
| Net (loss)/profit attributable<br>to shareholders                        | (8 540)               | 4 369              |
| After tax effect of profit on sale of fixed assets                       | (8 340)               | 4 309              |
| Goodwill amortisation  | 81                    | 169                |
| Headline (loss)/earnings   | (8 557)               | 4 533              |
| •  | ,                     |                    |
| Weighted average number of shares ('000) Diluted number of shares ('000) | 117 123<br>118 950    | 121 906<br>123 468 |
| (Loss)/earnings per share (cents)  | (7,29)                | 3,58               |
| Diluted (loss)/earnings per share (cents)                                | (7,18)                | 3,54               |
| Headline (loss)/earnings per share (cents)                               | (7,31)                | 3,72               |
| Dividend proposed after year-end per share (cents)                       |                       | 0.50               |
| (1) Included in interest received is R2,5 million arising from the a     | application of AC133  |                    |

<sup>(1)</sup> Included in interest received is R2,5 million arising from the application of AC133 (Year ended 30 June 2003: R3,3 million).

## Segmental analysis

|                                | Reviewed               | Audited    |
|--------------------------------|------------------------|------------|
|                                | year ended             | year ended |
|                                | <b>30 June 2004</b> 30 | June 2003  |
|                                | R'000                  | R'000      |
| Revenue                        |                        |            |
| Outsourcing                    | 345 069                | 406 455    |
| Computer colleges              | 19 557                 | 16 825     |
| HR Solutions                   | 32 618                 | 40 766     |
|                                | 397 244                | 464 046    |
| Operating profit/(loss) before |                        |            |
| exceptional debt provisions    |                        |            |
| Outsourcing                    | 12 529                 | 14 772     |
| Computer colleges              | 2 755                  | (2 998)    |
| HR Solutions                   | (9 955)                | 61         |
| Central services               | (2 927)                | (3 956)    |
|                                | 2 402                  | 7 879      |
| Operating profit/(loss)        |                        |            |
| Outsourcing                    | 6 654                  | 14 772     |
| Computer colleges              | 2 755                  | (2 998)    |
| HR Solutions                   | (9 955)                | 61         |
| Central services               | (2 927)                | (3 956)    |
|                                | (3 473)                | 7 879      |

### **Balance sheet**

|  | Reviewed<br>30 June 2004 3<br>R'000 | Audited<br>0 June 2003<br>R'000 |
|--|-------------------------------------|---------------------------------|
| ASSETS                                 |                                     |                                 |
| Non-current assets                     | 14 636                              | 20 023                          |
| Equipment and vehicles                 | 3 297                               | 4 749                           |
| Intangibles                            | 576                                 | 657                             |
| Long-term receivables                  | 1 662                               | 5 530                           |
| Proceeds due from disposal of business | =                                   | 1 523                           |
| Deferred tax asset                     | 9 101                               | 7 564                           |
| Current assets                         | 60 369                              | 78 131                          |
| Inventories                            | 619                                 | 690                             |
| Trade receivables                      | 47 502                              | 55 779                          |
| Other receivables                      | 3 196                               | 12 124                          |
| Cash at bank                           | 9 052                               | 9 538                           |
| Total assets                           | 75 005                              | 98 154                          |
| EQUITY AND LIABILITIES                 |                                     |                                 |
| Capital and reserves                   | 36 627                              | 46 493                          |
| Minority interest                      | 4                                   | 5                               |
| Non-current liabilities                | 1 300                               | 1 241                           |
| Current liabilities                    | 37 074                              | 50 415                          |
| Trade and other payables               | 26 334                              | 32 809                          |
| Short-term interest bearing borrowings | 205                                 | 2 219                           |
| Taxation                               | 495                                 | 642                             |
| Bank borrowings                        | 10 040                              | 14 745                          |
| Total equity and liabilities           | 75 005                              | 98 154                          |
| Number of shares in issue at           |                                     |                                 |
| end of year ('000)                     | 116 691                             | 119 730                         |
| Net asset value per share (cents)      | 31                                  | 39                              |
|  |                                     |                                 |

## **Cash flow statement**

|   | Reviewed<br>year ended<br>30 June 2004<br>R'000 | year ended |
|---|---|------------|
| Operating activities                            | 6 606   | 17 470     |
| Investing activities                            | (431)   | (242)      |
| Financing activities                            | 58  | 402        |
| Net increase in cash at bank                    |   |            |
| and reduction of borrowings                     | 6 233   | 17 630     |
| Borrowings net of cash at bank at               |   |            |
| beginning of the year                           | (7 426)   | (25 056)   |
| Borrowings net of cash at bank at end of the ye | ear (1 193)                                     | (7 426)    |

## Statement of changes in equity

|  | Reviewed<br>year ended<br>30 June 2004<br>R'000 | Audited<br>year ended<br>30 June 2003<br>R'000 |
|--|---|--|
| Balance at beginning of the year             |   |  |
| as previously stated                         | 47 232  | 79 214   |
| Prior year adjustment                        | _   | (6 915)  |
| Adjustment for change in accounting of share | trust <b>(739)</b>                              | (1 446)  |
| Balance at beginning of the year – restated  | 46 493  | 70 853   |
| Deferred tax                                 | _   | (27 616)                                       |
| Repurchase of securities                     | (787)   | (1 113)  |
| Issue of shares from share trust             | 43  | -  |
| Dividend paid                                | (582)   | -  |
| Net (loss)/income for the year               | (8 540)   | 4 369  |
| Balance at the end of the year               | 36 627  | 46 493   |
|  |   |  |

## **Commentary**

#### **Profile**

Primeserv is a holding company with specialised operations that meet the human resources needs of the South African corporate, industrial and government sectors.

#### Operational review

The Group made continued progress towards its aim of providing an integrated HR services offering to clients through its single brand driven business model.

Primeserv's core business unit, the Outsourcing Division, continues to generate sound profits and strong cash flows. Solid performance was delivered by the logistics staffing units, the white-collar professional staffing operation and the industrial services units. Management remains focused on further improving operating margins and growing the division by continuing to develop long term contract based business in its specialised flexible staffing services niches. Operating profit before exceptional debtors provisions was slightly lower relative to the prior year but still satisfactory at R12,5 million in a highly competitive marketplace. A once-off provision of R5,9 million was booked against various long term debtors where contractual disputes have been outstanding and negotiations for recovery of these debtors have been taken over by head office.

The Computer Colleges Division produced an excellent improvement in performance over the previous year, achieving a R2,8 million operating profit on higher revenue. Management regards the current business strategy as sustainable.

The HR Solutions Division experienced considerable difficulties with sales below budget and expenses higher than anticipated. This was exacerbated by the difficulties that arose from its Learnership Projects Unit in which a number of unviable contracts (for which costs had been incurred) were identified subsequent to the year end and have now been cancelled by the Division. Changes to its business model and improved risk assessment procedures are being implemented. Weak results are expected for the first half of the coming financial year and the Division is being restructured to deliver acceptable returns.

BEE initiatives have been successful in the form of the Group's ventures with black owned Bathusi Staffing Services (Pty) Limited and Empvest Outsourcing (Pty) Limited. A further BEE venture is expected to be finalised shortly.

#### Financial review

The Group recorded poor results for the year mainly as a result of the significant loss in the HR Solutions Division and the once-off provisions and write-offs deemed prudent for the year under review. EBITDA before exceptional debt provisions and forex movements fell to R5,4 million and an operating loss of R3,5 million was incurred. A headline loss of 7,3 cents per share was recorded for the year.

Exceptional items of R12,7 million relate to once-off provisions against contracts under dispute and the impairment of long term and other receivables in terms of AC128.

<sup>(2)</sup> Dividend in respect of the 2003 financial year was declared in December 2003 and paid in January 2004.

Notwithstanding the negative income statement results for the year, the Group's cash flow was once again strongly positive at R6,2 million which resulted in a reduction in net borrowings to R1,2 million from R7,4 million in the previous year. The Group's balance sheet has strengthened materially and the Group had virtually no net gearing at the year end.

A contingent liability has arisen in the Outsourcing Division which has received a claim from SARS for R6,1 million, inclusive of interest and penalties. This is being disputed by the Group.

#### Accounting policies and audit review

Results for the period have been prepared in accordance with South African Statements of Generally Accepted Accounting Practice applicable to interim financial reporting and are consistent with the prior year except for the consolidation of the Primeserv Group Limited Share Trust. The 2003 comparatives have been restated accordingly with net profit previously reported increasing by R0,7 million.

The results have been reviewed by the Group's auditors, Deloitte & Touche, Chartered Accountants (SA), Registered Accountants and Auditors, and their unqualified review report is available for inspection at Primeserv's registered offices.

#### Dividend

No dividend is recommended for the year ended 30 June 2004.

#### Change in directorate

P L Gray resigned as COO and from the board on 24 August 2004.

#### Prospects

Although the first half of the new financial year will be difficult, the Group is expected to improve its performance over the financial year as a whole.

#### **Further Cautionary Announcement**

Further to the cautionary announcements dated 28 July 2004 and 8 September 2004, shareholders are advised that Primeserv is in the final stages of BEE negotiations, which if successfully concluded may have an effect on the price of the company's securities. Accordingly, shareholders are advised to continue to exercise caution when dealing in the company's securities until a further announcement is made.

For and on behalf of the board

JM JUDIN Non-Executive Chairman M ABEL

27 September 2004 Sandton

Chief Executive Officer Sand

# Deloitte.

Deloitte & Touche Sponsor Services (Pty) Limited (Incorporated in the Republic of South Africa) Registration number 1996/000034/07)

#### **Primeserv Group Limited**

("Primeserv" or "the Group") Incorporated in the Republic of South Africa (Registration number 1997/013448/06)

#### Directors

JM Judin (Chairman)\*, M Abel (CEO), Professor S Klein\* (American), CS Seabrooke\*, DC Seaton\* (\*non-executive)

#### Company secretary

ER Goodman Secretarial Services cc

#### Registered address

Venture House, Peter Place Park, 54 Peter Place, Bryanston 2021 (PO Box 3008, Saxonwold 2132)

#### Transfer secretaries

Computershare Investor Services 2004 (Pty) Ltd, 70 Marshall Street, Marshalltown, Johannesburg 2001 (PO Box 61051. Marshalltown 2107)

#### Sponsor

Deloitte & Touche Sponsor Services (Pty) Limited

e-mail: productivity@primeserv.co.za Share code: PMV ISIN: ZAE000039277



# **Reviewed annual results**

FOR THE YEAR ENDED 30 JUNE 2004 AND FURTHER CAUTIONARY ANNOUNCEMENT