# **Unaudited results**

FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2011

("Primeserv" or "the Group" or "the Company") . Incorporated in the Republic of South Africa Registration number: 1997/013448/06 • Share code: PMV • ISIN: ZAE000039277 www.primeserv.co.za • e-mail: productivity@primeserv.co.za

### **Consolidated Statement of Comprehensive Income** for the 6 months ended 30 September 2011

	Unaudited	Unaudited	Audited
	6 months	6 months	15 months
	ended	ended	ended
	30 Sept	30 Jun	31 Mar
	2011	2010	2011
	R'000	R'000	R'000
Revenue	307 357	256 211	665 281
Cost of sales	(249 513)	(209 538)	(542 947)
Gross profit	57 844	46 673	122 334
EBITDA	8 350	6 472	12 937
Depreciation	(1 344)	(909)	(2 572)
Operating profit	7 006	5 563	10 365
Interest received	2 990	2 516	4 720
Interest paid	(2 687)	(2 474)	(4 756)
Share of loss from associate	(847)	(169)	(202)
Profit before taxation	6 462	5 436	10 127
Taxation	(1 353)	(1 647)	(1 659)
Total comprehensive income	1		
for the period	5 109	3 789	8 468
Total comprehensive income attributable to: Ordinary shareholders of the Company	5 271	3 765	9 281
Non-controlling shareholders' interest	(162)	24	(813)
Total comprehensive income	5 109	3 789	8 468
Reconciliation of headline earnings Net profit attributable to shareholders	5 271	3 765	9 281
Headline earnings	5 271	3 765	9 281
-	5211	3703	3 201
Weighted average number of			
shares ('000) Diluted weighted average	95 037	105 163	102 174
shares ('000) Diluted weighted average number of shares ('000)	95 037 96 046	105 163 105 163	102 174 103 166
Diluted weighted average number of shares ('000) Earnings per share (cents)			
Diluted weighted average number of shares ('000) Earnings per share (cents) Diluted earnings per share (cents)	96 046	105 163	103 166
Diluted weighted average number of shares ('000) Earnings per share (cents) Diluted earnings per share (cents) Headline earnings per share (cents)	96 046 5,55	105 163 3,58	103 166 9,08
Diluted weighted average number of shares ('000) Earnings per share (cents) Diluted earnings per share (cents) Headline earnings per	96 046 5,55 5,49	105 163 3,58 3,58	103 166 9,08 9,00

## Segmental Analysis

for the 6 months ended 30 Se	ptember 2011		
	Unaudited	Unaudited	Audited
	6 months	6 months	15 months
	ended	ended	ended
	30 Sept	30 Jun	31 Mar
	2011	2010	2011
	R'000	R'000	R'000
Revenue from external customers			
Human Capital Outsourcing	275 667	234 446	606 007
Human Capital Development	31 690	21 765	59 274
Total	307 357	256 211	665 281
Business segment results			
Human Capital Outsourcing	8 901	8 572	18 084
Human Capital Development	1 397	1 393	(2 766)
Central Services	(3 292)	(4 402)	(4 953)
Operating profit	7 006	5 563	10 365
Interest received	2 990	2 516	4 720
Interest paid	(2 687)	(2 474)	(4 756)
Share of loss from associate	(847)	(169)	(202)
Profit before taxation	6 462	5 436	10 127

#### Audited 31 Mar Unaudited Unaudited 30 Sep 30 Jun 2011 R'000 2010 R'000 2011 R'000 ASSETS Non-current assets 36 909 32 841 28 171 Property, equipment and vehicles 9 998 4 823 6 072 Goodwill 12 312 12 012 12 012 Intangible assets 1 348 626 601 4 927 1 214 Long-term receivables 1 214 Investment and loan 5 704 5 639 2 874 in associate Deferred tax asset 6 633 4 514 5 398 109 826 103 674 97 655 Current assets 1 172 71 264 Inventories 1 497 1 017 Trade receivables 82 352 64 922 3 596 2 661 6 466 Other receivables 22 381 25 250 Cash and cash equivalents 28 577 Assets held for sale 3 257 Total assets 149 992 136 515 125 826 EQUITY AND LIABILITIES 79 519 74 329 78 056 Capital and reserves Equity attributable to equity holders of the Company 79 749 73 560 78 124 Non-controlling interest (230)769 (68)Non-current liabilities 4 066 564 632 **Financial liabilities** 4 066 564 632 Current liabilities 66 407 61 622 47 138 Trade and other payables Current portion of financial 26 479 30 472 17 914 liabilities 101 132 116 Taxation payable 2 139 1 358 1 702 Short-term vendor obligation Bank borrowings 903 1 630 851 36 785 26 555 28 021 Total equity and liabilities 149 992 136 515 125 826 Number of shares in issue at end of period ('000) (net of treasury and share trust shares) 92 152 Net asset value per share (cents) 86 95 231 82 102 773 72

**Consolidated Statement of Financial Position** 

as at 30 September 2011

## **Consolidated Condensed Statement of**

**Changes in Equity** 

PRIMESERV

ember 2011		
	Unaudited 6 months ended 30 Jun 2010 R'000	Audited 15 months ended 31 Mar 2011 R'000
78 056 5 271 (2 381) (1 276) 11 (162)	74 722 3 765 (2 757) (1 429) 4 24	74 722 9 281 (2 596) (2 652) 114 (813)
79 519	74 329	78 056
	Jnaudited 6 months ended 30 Sept 2011 R'000 78 056 5 271 (2 381) (1 276) 11 (162)	Jnaudited 6 months ended 30 Sept Unaudited 6 months ended 30 Jun 2011 Unaudited 6 months ended 30 Jun 2010   78 056 74 722   5 271 3 765   (2 381) (2 757)   (1 276) (1 429)   11 4   (162) 24

## Consolidated Condensed Statement of Cash Flows

for the 6 months ended 30 September 2011			
	Unaudited 6 months ended 30 Sept 2011 R'000	Unaudited 6 months ended 30 Jun 2010 R'000	Audited 15 months ended 31 Mar 2011 R'000
Cash flows from operating activities Cash flows from investing	57	14 229	10 300
activities Cash flows from financing	(10 759)	(11 113)	(7 029)
activities Returned to shareholders – dividends paid	(16)	1 969	(208)
	(2 381)	(2 757)	(2 596)
Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of period	י (13 099)	2 328	467
	(1 305)	(1 772)	(1 772)
Cash and cash equivalents a end of period	t (14 404)	556	(1 305)

## Commentary

Profile

Primesery Group Limited is an investment holding company focusing on delivering human resources (HR) products, services and solutions through its operating pillar, Primeserv HR Services. This incorporates two main areas of specialisation: Human Capital Development operating through two divisions. Primesery HB Solutions and Primesery Colleges: and Human Capital Outsourcing operating through the Group's largest division. Primesery Outsourcing

**GROUP LIMITED** 

These divisions provide a comprehensive HR value chain that can be applied through Primeserv's IntHRarate™ Model in its entirety or in modular form. These divisions encompass an extensive range of HR consulting solutions and services, corporate and vocational training programmes, technical skills training centres, computer and business training colleges, as well as resourcing and flexible staffing services, supported by wage bureaus and HR logistics outsourcing operations

#### **Operating environment**

The economic environment for the six months to 30 September 2011 remained constrained in the face of international concerns regarding the European debt crisis and the concomitant sluggishness of the South African economy resulting in lacklustre demand locally, which have both affected business and consumer confidence. The reticence of business to engage in capital projects or to undertake budgeted training, given the economic uncertainty. along with subdued consumer demand have, together, fostered difficult operating conditions

#### Overview of results

The Group's year-end was changed during the last financial year from the end of December to the end of March, therefore these results are not matching the same review periods and accordingly various comparisons with the prior reporting period are not detailed in the commentary below. Sales revenue for the 6 months to September 2011 was B307.4 million which realised a gross profit of B57.8 million at slightly better margins than was reported at the end of March 2011. Both EBITDA and operating profit are indicative of improvements in expense management across the Group. The interest received amount includes a reallocation of revenue from the sales line in accordance with accounting rules relating to payment terms extended to credit customers. The net interest value is positive at R0,3 million. The share of loss from the Group's associate company, Bathusi Staffing Services (Pty) Limited, due to the loss of a major contract, hampered the results and remedial action to restore this business to profitability has been taken. The Group's effective tax rate has benefited from allowances granted for learnership training.

Total comprehensive income attributable to shareholders of the Group was R5,3 million. Earnings per share and headline earnings per share increased by 55% from 3,58 cents per share recorded for the 6 months ended 30 June 2010 to 5,55 cents per share. Diluted earnings per share and diluted headline earnings per share improved by 53% from 3,58 cents per share to 5,49 cents per share.

Cash flows from operating activities have shown a decrease from those reported at year-end. This is attributable to relatively high sales in September with an associated increase in cash invested in debtors, as well as to increased expenditure on infrastructure, share repurchases and a dividend payment

The Group's balance sheet remains strong and includes the acquisition of an investment property. Bank borrowings at the end of the period increased in line with strong September sales. The net asset value per share has increased by 5% from 82 cents per share at the end of the last financial year to 86 cents per share at the end of September 2011.

#### Human Capital Outsourcing

The division's revenue was R275,7 million for the review period with an operating profit of R8,9 million. Trading in the "white collar" professional draughting and engineering unit as well as in the division's mega-project wage bureaus remained under pressure. This is largely due to a relative lack of large-scale infrastructure projects which underpin the success of these units. The "blue collar" flexible staffing units involved in logistics, warehousing and distribution delivered a marginally improved set of results, whilst staffing supply to the construction industry continued to be affected by reduced manpower demand. Initiatives have been undertaken in partnership with specialised service providers to provide additional value-added product offerings to the Group's clients and personnel.

Recent pronouncements by government have lent some important credence to the view that the optimal resolution to the debate relating to the future of the temporary services industry will involve regulation rather than outright banning.

#### Human Capital Development

The segment recorded revenue of R31,7 million which is an encouraging improvement after some difficult times over the last few years. The computer training and business colleges unit had far better learner registrations than was the case at the same time last year. Continued uncertainty regarding the financial state of the SETAs has meant that businesses have withheld the training expenditure on which the technical training unit depends for its own business. The unit has undertaken an increased number of learnership training projects which unlock value not only for the Group, but also bring skills development benefits to clients and importantly to the individuals being trained. The HR Consulting unit performed satisfactorily during the review period.

#### Group strategy and outlook

The Group strategy is that of an investment holding company in the services industry, and whilst it focuses on organically and acquisitively growing its existing staffing, skills development and HR consulting operations so as to broaden its service and product offerings, it is also actively seeking to diversify its revenue streams through a series of corporate activities. This strategy is aimed at enhancing the sustainability of the Group. Volume growth within existing operations and the continual review of operating expenditure to obtain optimal efficiencies remains a Group imperative. The Group has also invested in a number of new programmes, particularly in the sphere of business process outsourcing, as well as having developed new resources that will deliver added value to clients and staff. An extensive and revitalised investment in marketing and sales is also being implemented. All of these, taken together, are intended to deliver improved top-line growth and increased profitability across all sectors of the Group. Nevertheless, economic uncertainty, and the reluctance by many businesses to expand their own operations, render the Group's own view of its performance for the full year as being cautiously optimistic. This general forecast has not been reviewed nor reported on by the Company's auditors.

#### **B-BBEE/Transformation**

The Group remains strongly committed to ongoing transformation. As part of this commitment the Group has resolved to effect changes to the Board composition as well as within the underlying operating entities, certain of which are already in the process of being implemented

## Corporate governance

The Board and the individual directors are committed to the values of integrity, transparency, responsibility and accountability in enforcing the highest standards of corporate governance. The Group's first integrated annual report was published in respect of the 15-month period ended 31 March 2011 and details various initiatives and statistics relating to the governance of the Group

#### Events after the reporting date

Management is not aware of any material events which have occurred subsequent to the end of September 2011. There has been no material change in the Group's contingent liabilities since the period-end.

#### Accounting policies

STAFF DYNAMIX

The results for the six months have been prepared in accordance with the Group's accounting policies which are consistent with the period ended 31 March 2011 and these comply with International Financial Reporting Standards and the AC 500 standards, as issued by the Accounting Practices Board. This report has been prepared in accordance with IAS 34 - Interim Financial Reporting, the South African Companies Act and the JSE Limited Listings Requirements. The interim financial statements have been prepared by the Group Financial Director, Mr R Sack Dividend declaration

Notice is hereby given that Primeserv has declared an interim dividend (dividend declaration number 13) for the 6 months ended 30 September 2011 of 0,50 cents per share, payable to shareholders recorded in the register of the Company at the close of business on the record date as set out below

The salient dates applicable to the dividend are as follows.	
Last day to trade "CUM" dividend	Friday, 6 January 2012
First day to trade "EX" dividend	Monday, 9 January 2012
Record date	Friday, 13 January 2012
Payment date	Monday, 16 January 2012
No share certificates may be dematerialised or rematerialised between Monday, 9 January 2012 and Friday, 13	3 January 2012, both days inclusive.

On behalf of the Board			
JM Judin	M Abel	R Sack	29 November 2011
Independent Non-Executive Chairman	Chief Executive Officer	Financial Director	Bryanston

Directors: JM Judin\* (Chairman), M Abel (Chief Executive Officer), Prof S Klein\* (American), LM Maisela\*, AT McMillan (British), DL Rose\*, R Sack (Financial Director), DC Seaton\*, CS Shiceka \* Independent Non-Executive Non-Executive

Company secretary: ER Goodman Secretarial Services cc (represented by E Goodman)

Registered address: Venture House, Peter Place Park, 54 Peter Place, Bryanston, 2021 • (PO Box 3008, Saxonwold, 2132)

Transfer secretaries: Computershare Investor Services (Pty) Limited, 70 Marshall Street, Johannesburg, 2001 • (PO Box 61051, Marshalltown, 2107) Auditors: Charles Orbach & Company, Third Floor, 3 Melrose Boulevard, Melrose Arch, 2076 • (PO Box 355, Melrose Arch, 2076)

Sponsor: Deloitte & Touche Sponsor Services (Pty) Limited, The Woodlands, Woodlands Drive, Woodmead, 2196 • (Private Bag X6, Gallo Manor, 2052)





